

**Board of Directors' Meeting Minutes
Thursday, April 15, 2021
Central Florida Cares Health System, Inc.
Board Room and Zoom**



ATTENDANCE

Central Florida Cares Health System Board of Directors

Debbie Owens, President, Seminole Prevention Coalition
Robert Wayne Holmes, Vice President, Retired Asst. State Atty./Consumer Advocate
Mark Broms, Treasurer, Brevard Homeless Coalition
Ian Golden, Past President, Brevard County Housing & Human Services
Enrique Aponte, Consumer Advocate
Jules Brace, Orange County Sheriff
Luis Delgado, Consumer Advocate
Valerie Holmes, Brevard Family Partnership
Tara Hormell, Children's Home Society
Kristen Hughes, Lassiter-Ware Insurance
Mary Kogut-Lowell, Attorney (via Zoom)
Ken Peach, Health Council of East Central Florida
Thomas Todd, Consumer Advocate
Bill Vintroux, Circles of Care
Eric Welch, NAMI of Greater Orlando

Central Florida Cares Health System, Inc. Staff

Maria Bledsoe, Chief Executive Officer
Trinity Schwab, Chief Operations Officer
Daniel Nye, Chief Financial Officer
Nikaury Munoz, Chief Integration Officer (via Zoom)
Michael Lupton, Chief Information Officer
Karla Pease, Executive Assistant and Recording Secretary (via Zoom)
Chayla German, Contract Manager (via Zoom)

Guests

Mary Christie, Contract Manager, Department of Children and Families (DCF)
Anna Kesic, CEO of IMPOWER
Philip Toal, Aspire Health Partners
Jean Tucker, Interim Regional Substance Abuse & Mental Health Director, DCF

Meeting Called to Order

Central Florida Cares Health System, Inc. (CFCHS) Board of Directors' meeting was held on Thursday, April 15, 2021, at 3:00 p.m. at 707 Mendham Blvd., Suite 201, Orlando, FL 32825. The President called the meeting to order at 3:01 p.m. and reminded members that board meetings are in person and no longer virtual. The Governor's order ended in October enabling virtual meetings. Zoom is available for board guests.

Financial Report

The CFO reviewed the February financials. The balance sheet details out the current assets of \$19,459,092, of which \$6,134,904 is in cash. The balance sheet has been stable with minimal changes year to date thru February 28, 2021.

The Statement of Revenues and Expenses for the last 4 months and YTD is on page three. Net revenue over expenditures is \$48,144. Backfill is needed on staffing. All is normal and stable on the Expenditure side.

Pages 4-6 are utilization expenditures for the Managing Entity, Mental Health, and Substance Use by OCAs, providers, and rates. The CFO provided details related to the OCA's where spending year to date was approaching normal expected levels year to date, compared to the target rate for each of the OCAs. The COO indicated that TANF funding has been moved among providers based on utilization. Amendments were made in provider contracts.

Page 7 is the utilization rate by provider. Provider expenditures are shown on page 8.

Mark Broms asked for input from board members about the challenges of hiring and retention of their employees. Discussion followed.

Mark Broms made a motion to approve the February 2021 financial report as presented; Tara Hormell seconded; motion passed.

Consent Agenda

Ken Peach made a motion to approve consent agenda items, Enrique Aponte seconded; motion passed.

Organizational Updates:

- Legislative Budget – reduction may come in at \$60M across all MEs, which is a 10% reduction in the base budget. CEO has communicated with representatives and senators regarding the impact and how it will affect our community. FACT teams may be moving to ACHA.
- Staff Returned to Office.
- Officer Terms ending June 30, 2021. Luis Delgado will be the Vice President and Ian Golden will return as Secretary if the board approves at the June board meeting.
- Board Recruitment – CEO is working on acquiring new members.
- Contract Ad-Hoc Committee – FY provider contracts will be reviewed in May and presented to full board in June.

- CFCHS’ fiscal, operational, and contractual policies will be reviewed in September and the CEO will be developing Ad-Hoc Committees.
- Revised Board Policies and By-Laws will be presented at the June board meeting for vote.
- Alternative Funding Projects – CFCHS has applied for numerous grants and awaiting award notices.

Strategic Plan

The CEO reviewed with members the Strategic Plan action steps outlined in the handout. Discussion followed among members.

Ian Golden made a motion to approve the Strategic Plan as presented; Wayne Holmes seconded; motion passed.

Nominating Committee

The Nominating Committee Chair spoke of the committee interviewing two potential candidates for board membership. She gave an overview of each candidate.

Valerie Holmes made a motion to approve Tracy Lutz and Natalie Mullet as new CFCHS board members. Luis Delgado seconded; motion passed.

Planning Council – Nelson Kull was not in attendance. The CEO will reach out to Nelson.

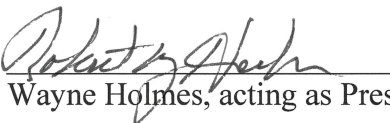
Other/Public Input

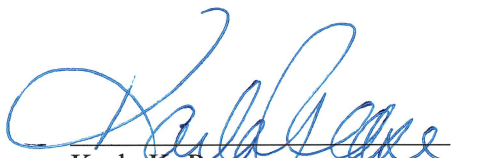
- CFCHS has a good reputation in the community.
- NAMI Walk 2021 is April 24th at Crane’s Roost, Altamonte Springs, FL, and is limited in attendance.
- April 24th is also Take Back Drugs Day.
- Enrique was thanked for participating in a recent golf tournament.

The next Board of Directors’ Meeting will be Thursday, June 17, 2021 at 3 pm.

Ian Golden made a motion to adjourn, Tara Hormell second, motion passed.

The meeting adjourned at 4:07 p.m.


Wayne Holmes, acting as President


Karla K. Pease
Recording Secretary

Board of Directors' Agenda
Thursday, April 15, 2021
3:00 PM – 5:00 PM
Central Florida Cares Health System, Inc.
Board Room



| | | | |
|--------------|--|-----------------------|------------------|
| I. | Welcome/Introductions | Debbie Owens | 2 minutes |
| II. | Financial Report <ul style="list-style-type: none">• Financial Report | Mark Broms Dan Nye | 15 minutes |
| III. | Consent Agenda <ul style="list-style-type: none">• Approve February 18, 2021 minutes• Finance Comm. Draft Minutes• Compliance Comm. Draft Minutes | Board | 5 minutes |
| IV. | Organizational Updates <ul style="list-style-type: none">• Legislative Budget• Staff Returned to Office• Officer Terms• Board Recruitment• Contract Ad-Hoc Committee• Alternative Funding Projects | Maria Bledsoe | 15 minutes |
| V. | Strategic Plan | Maria Bledsoe | 10 minutes |
| VI. | Nominating Committee | Valerie Holmes | 5 minutes |
| VII. | Planning Council | Nelson Kull | 3 minutes |
| VIII. | Other/Public Input | Group | 3 minutes/person |
| IX. | Adjourn - Next Board of Directors' Meeting <ul style="list-style-type: none">• Thursday, June 17, 2021, 3:00-500 pm | Group | 1 minute |

**Board of Directors' Meeting Minutes
Thursday, February 18, 2021
Central Florida Cares Health System, Inc.
Board Room and Zoom**



ATTENDANCE

Central Florida Cares Health System Board of Directors

Debbie Owens, President, Seminole Prevention Coalition
Robert Wayne Holmes, Vice President, Retired Asst. State Atty./Consumer Advocate
Mark Broms, Treasurer, Brevard Homeless Coalition (via Zoom)
David Solomon, Secretary, Walt Disney World
Enrique Aponte, Consumer Advocate
Jules Brace, Orange County Sheriff
Luis Delgado, Consumer Advocate
Babette Hankey, Aspire Health Partners (via Zoom)
Valerie Holmes, Brevard Family Partnership
Tara Hormell, Children's Home Society
Kristen Hughes, Lassiter-Ware Insurance
Ken Peach, Health Council of East Central Florida
Bill Vintroux, Circles of Care (via Zoom)
Donna Walsh, Seminole County Health Dept.
Eric Welch, NAMI of Greater Orlando

Central Florida Cares Health System, Inc. Staff

Maria Bledsoe, Chief Executive Officer
Trinity Schwab, Chief Operations Officer
Daniel Nye, Chief Financial Officer
Karla Pease, Executive Assistant and Recording Secretary

Guests

Jill Krohn, Regional SAMH Director, Department of Children and Families
Mary Christie, Contract Manager, Department of Children and Families
Anna Kesic, CEO of IMPOWER
Natalie Mullet, Park Place Behavioral Health
Farlen Halikman, Moore, Stephens, Lovelace, P.A.
Courtney Hogben, Moore, Stephens, Lovelace, P.A.
Christine Suehle, Aspire Health Partners
Nelson Kull, Pathways Drop-In
407-982-8064 – Unknown via Zoom

Meeting Called to Order

Central Florida Cares Health System, Inc. (CFCHS) Board of Directors' meeting was held on Thursday, February 18, 2021, at 3:00 p.m. at 707 Mendham Blvd., Suite 201, Orlando, FL 32825. The President called the meeting to order at 3:05 p.m.

Organizational Updates:

- GHME1 Budget Reduction 3% will not be imposed by the state. CFCHS will work with network on the allocation.
- Legislative Budget session on-going nothing concrete.
- Medicaid Renewal Application working through the renewal process.
- Funding Opportunity applied for five funding opportunities.
- Project Opioid Webinars where focus is on OBGYN doctors relating to pregnant women needing medically assisted treatment. More information will be shared when webinars are completed.
- Staff will be coming back to the office on a rotating basis. Protocols are in place to keep safety the main focus.
- Executive Committee terms are ending June 30, 2021. Reach out to CEO if interested in becoming an Executive member.
- Mindfulness Trainings – two trainings are scheduled. One for the network/staff and the other with the Melbourne Police Dept.

Strategic Planning Presentation

Ken Peach, Director, informed members that he has received SWOT input from staff and board members and is presenting the strengths, opportunities, weaknesses, and threats of CFCHS. During the presentation, some corrections and wordsmithing were implemented. The CEO will make the changes/additions to the slide presentation and send the revised slides to Directors following the meeting. CFCHS staff will work on the plan moving forward and vote for approval will be presented at the April Board of Directors' meeting. Discussion followed among Directors regarding service gaps where clients need to receive warm hand offs.

Consent Agenda

Kristen Hughes made a motion to approve consent agenda items, Wayne Holmes seconded; motion passed. There were 12 ayes and 0 nays.

990 Presentation

Courtney Hogben, Moore Stephens, Lovelace, P. A., presented the 990 to the Board of Directors.

Ken Peach made a motion to approve the 990 as presented, Valerie Holmes seconded, motion passed. There were 12 ayes and 0 nays.

Financial Report

The Treasurer asked the CFO to present the financial report for December. The CFO indicated the first page is the balance sheet consisting of assets and liabilities, where not much has changed. The PPP loan is currently showing as a non-current liability of \$288,000, but when 100% forgiven, will be removed.

Page 3 is the Statement of Revenues and Expenses where personnel expenses are a little low. Two position were filled in January so that line will increase. Everything else is as expected.

Page 4 shows the OCA expenditures for the ME, where the target is 44.2%. A change being implemented is to move targets to be more pro rata to when the money is actually received.

OCA's from MH, target expected to be at 46.2%, but was actually 46.4%, and expended a little more than anticipated. A few OCA's that are highlighted in red are seeing slower utilization, and the common theme is decreased admissions and COVID.

The COO talked to DCF regarding PRTS funding and seeing if other ME's can use the funds since referrals are not coming into the PRTS program perhaps due to Medicaid authorizing more and residential service needs for adolescents is down.

OCA's for SA target was 43.6%, but actual is 40.5%. OCA's were highlighted in red and explanations provided.

Page 7 shows utilization by provider where providers fall year to date and in graph form on page 8. Pages 9 and 10 show provider expenditures showing utilization and target where most providers are where expected.

Page 11 are DCF amendments where funds are at \$85M. Amendment 47 is being secured for signatures and put into the schedule to include CARES act funding, which is temporary funding.

Wayne Holmes made a motion to approve the December 2020 financial report as presented; David Solomon seconded; motion passed. There were 12 ayes and 0 nays.

Investigation Update

The President briefed Directors on the investigation report where a complaint was issued prior to COVID-19 by the former CFO. An Ad-Hoc committee interviewed employees, determined there were no findings, the Director of Compliance reached out to CFCHS' attorney to draft a letter. The letter was sent certified and have had no further actions.

Other/Public Input - None

The next Board of Directors' Meeting will be Thursday, April 15, 2021 at 3 pm.

David Solomon made a motion to adjourn, Luis Delgado second, motion passed.

The meeting adjourned at 4:45 p.m.

Debbie Owens
President

Karla K. Pease
Recording Secretary

CENTRAL FLORIDA CARES HEALTH SYSTEM

Financial Report
February 2021 Financials
Unaudited

Central Florida Cares Health System, Inc
Statement of Financial Position
For the prior four months ended 02/28/21



| | <u>11/30/2020</u> | <u>12/31/2020</u> | <u>1/31/2021</u> | <u>2/28/2021</u> |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
| Assets | | | | |
| Current Assets | | | | |
| Cash in Bank | 7,358,202 | 6,948,156 | 6,244,766 | 6,134,904 |
| Accounts Receivable | 10,983,194 | 12,128,565 | 13,273,937 | 13,273,937 |
| Prepaid Insurance | 15,265 | 13,084 | 10,903 | 8,723 |
| Prepaid Expenses | 15,153 | 15,153 | 15,153 | 15,153 |
| Deposits | 26,375 | 26,375 | 26,375 | 26,375 |
| Total Current Assets | <u>18,398,189</u> | <u>19,131,334</u> | <u>19,571,135</u> | <u>19,459,092</u> |
| Long-term Assets | | | | |
| Computer Equipment | 5,500 | 5,500 | 5,500 | 5,500 |
| Software | 1,273,023 | 1,273,023 | 1,273,023 | 1,273,023 |
| Accum Depreciation | <u>(1,165,985)</u> | <u>(1,165,985)</u> | <u>(1,165,985)</u> | <u>(1,165,985)</u> |
| Total Long-term Assets | <u>112,538</u> | <u>112,538</u> | <u>112,538</u> | <u>112,538</u> |
| Total Assets | <u>18,510,727</u> | <u>19,243,872</u> | <u>19,683,673</u> | <u>19,571,630</u> |
| Liabilities | | | | |
| Short-term Liabilities | | | | |
| Accounts Payable | 5,769,963 | 5,984,247 | 6,598,483 | 5,505,071 |
| Accrued Expenses | - | - | - | - |
| Wages Payable | 118,226 | 138,954 | 136,504 | 136,414 |
| Federal Payroll Taxes Payable | 9,044 | 10,630 | 20,880 | 21,280 |
| 403(b) Payable | 5,751 | 2,295 | 4,357 | 5,216 |
| Deductions Payable | 845 | 845 | 1,175 | 1,175 |
| Deferred Revenue | 666,818 | 2,184,590 | 3,300,490 | 5,308,428 |
| CarryForward Funds | 3,959,416 | 3,959,416 | 3,740,863 | 3,740,708 |
| Interest & Other Payable to DCF | 3,645 | 5,708 | 879 | 1,690 |
| Advance Due to DCF CY | 7,166,685 | 6,142,873 | 5,119,061 | 4,095,249 |
| Total Short-term Liabilities | <u>17,700,392</u> | <u>18,429,558</u> | <u>18,922,691</u> | <u>18,815,231</u> |
| Non Current Note Payable (PPP) | 288,000 | 288,000 | 288,000 | 288,000 |
| Total Liabilities | <u>17,988,392</u> | <u>18,717,558</u> | <u>19,210,691</u> | <u>19,103,231</u> |
| Net Assets | | | | |
| Unrestricted Net Assets: | | | | |
| Prior Year Excess Revenues (Expenses) | 420,254 | 420,254 | 420,254 | 420,254 |
| Curr Year Excess Revenues (Expenses) | 102,080 | 106,060 | 52,727 | 48,144 |
| Total Unrestricted Net Assets | <u>522,334</u> | <u>526,314</u> | <u>472,981</u> | <u>468,398</u> |
| Total Liabilities and Net Assets | <u>18,510,727</u> | <u>19,243,872</u> | <u>19,683,673</u> | <u>19,571,630</u> |

Central Florida Cares Health System, Inc
Statement of Revenues and Expenses
For the prior four months and YTD 02/28/21



| | Nov-20 | Dec-20 | Jan-21 | Feb-21 | FY 20/21 YTD |
|--------------------------------------|------------------|------------------|------------------|------------------|-------------------|
| Program Services Revenue: | | | | | |
| DCF | 5,842,290 | 6,155,009 | 6,751,434 | 5,400,431 | 49,524,449 |
| Other | - | - | - | - | - |
| Brevard Co Planning Grant | - | - | 12,000 | - | 12,000 |
| Total Operating Revenue | 5,842,290 | 6,155,009 | 6,763,434 | 5,400,431 | 49,536,449 |
| Expenditures: | | | | | |
| Program Services Expenses | 5,742,813 | 5,959,006 | 6,565,853 | 5,230,656 | 47,925,195 |
| Personnel Expenses | 121,328 | 148,579 | 134,687 | 131,912 | 1,102,780 |
| 403(b) Fees | 837 | - | - | 962 | 2,887 |
| Accounting Fees | 12,500 | 3,000 | 4,550 | - | 20,050 |
| Conferences | - | - | - | - | - |
| DCF Unallowables | 26 | 1 | - | - | 551 |
| Dues & Subscriptions | 28 | 2,703 | 447 | 137 | 34,845 |
| Insurance | 1,856 | 2,372 | 2,369 | 2,378 | 18,520 |
| Legal Fees | - | - | 413 | - | 1,605 |
| Meetings | 5 | 5 | 5 | - | 21 |
| Office Equipment | 70 | 119 | 147 | 5,009 | 13,160 |
| Office Furn & Fixture | - | 2,408 | 900 | - | 3,308 |
| Outreach and Awareness | 6,857 | - | 56,179 | - | 63,036 |
| Payroll Processing Fees | 584 | 692 | 600 | 750 | 5,606 |
| Printing & Publications | - | - | - | - | - |
| Professional Services Other | 4,234 | 1,314 | 5,746 | 1,574 | 24,854 |
| Recruiting and Screening | 200 | 98 | 129 | 144 | 714 |
| Rent-Building | 14,950 | 14,950 | 14,950 | 14,950 | 120,803 |
| Rent-Equipment | 470 | 520 | 753 | 611 | 3,954 |
| Software Development | - | - | 12,063 | - | 12,063 |
| Software Expense | 13,808 | 12,455 | 13,652 | 12,791 | 112,966 |
| Supplies & Postage | 216 | 270 | 34 | 351 | 1,027 |
| Telephone, Internet & Conf | 2,343 | 2,343 | 2,299 | 2,357 | 18,713 |
| Training | - | 195 | 1,990 | 450 | 3,844 |
| Total Expenditures | 5,923,125 | 6,151,029 | 6,817,766 | 5,405,033 | 49,490,503 |
| Operating Revenue over Expenditures | (80,835) | 3,979 | (54,332) | (4,602) | 45,945 |
| Other Revenue and Expenses: | | | | | |
| Contribution Revenue | 13 | - | 999 | 19 | 2,198 |
| Contribution Expense | - | - | - | - | - |
| Net Other Revenue (Expense) | 13 | - | 999 | 19 | 2,198 |
| Net Revenue over Expenditures | (80,821) | 3,979 | (53,333) | (4,583) | 48,144 |

Central Florida Cares Health System, Inc
OCA Expenditure Utilization Summary – Page 1 of 3
 YTD For the month ended February 28, 2021



| FEB 2021 YTD - OCA UTILIZATION SUMMARY | | | | | | | |
|--|---|---------|----------------------------|------------------------------|---------------|--------------|---------------------------------------|
| | OCA Description | Non Rec | Sch of Funds (Amend 47) | Expenditures Thru FEB 28, | % Utilization | | Notes - current month comments in red |
| | | | | | Utilization | Target% | |
| MHS00 | ME Admin Costs | | \$2,357,779 | \$1,275,290 | 54.1% | 62.5% | - |
| MHCAM | ME Adult and Children's Care Coordination - CARES ACT | NR | \$200,000 | | 0.0% | 0.0% | |
| MHCAW | ME Wraparound Certification Training - CARES ACT | NR | \$10,000 | | 0.0% | 0.0% | |
| MS919 | ME Road to Recovery - Modernizing Behavioral Health Sys | NR | 392,570 | 202,941 | 51.7% | 62.5% | |
| MSSA2 | State Opioid Response Disc Grant Admin-Yr2 | NR | 26,170 | 11,120 | 42.5% | 62.5% | |
| MSSA3 | State Opioid Response Disc Grant Admin - Year 3 | NR | 149,957 | 24,456 | 16.3% | 35.3% | |
| ME Total | | | \$3,136,476 | \$1,513,807 | 48.3% | 61.1% | |

Central Florida Cares Health System, Inc

OCA Expenditure Utilization Summary – Page 2 of 3

YTD For the month ended February 28, 2021



| | OCA Description | Non Rec | Sch of Funds (Amend 47) | Expenditures Thru FEB 28, | % Utilization | Target% | Notes - current month comments in red |
|-------|--|---------|-------------------------|---------------------------|---------------|--------------|--|
| MH000 | * General MH – 24hr Care Residential, Ambulatory, CSU, Baker Act, Inpatient Crisis, Prevention | | 25,208,330 | 15,653,421 | 62.1% | 66.7% | |
| MH026 | Early Intervention Svc -Psychotic Disorders | | 750,000 | 449,649 | 60.0% | 66.7% | |
| MHSFP | * State Funded for Profit Sub-recipients | | 232,652 | 145,171 | 62.4% | 66.7% | |
| MH0PG | Grants PATH | | 492,750 | 357,325 | 72.5% | 66.7% | |
| MHS52 | * Circles of Care – Crisis Stabilization | NR | 700,000 | 508,896 | 72.7% | 66.7% | |
| MH071 | Purchase of Residential Treatment Svs for Emotionally Disturbed Children and Youth | | 390,183 | 10,814 | 2.8% | 54.2% | Admissions to PRTS programs are significantly lower than in previous years. It's CFCHS understanding this is due to COVID-19. |
| MH072 | * Community Forensic Beds | | 524,474 | 311,820 | 59.5% | 66.7% | |
| MH073 | * Florida Assertive Community Treatment | | 3,558,091 | 2,340,032 | 65.8% | 66.7% | |
| MH076 | * Indigent Psychiatric Medication Program | | 69,078 | 30,100 | 43.6% | 66.7% | OCA is the last source of Funding, Typically, Rx is billed on Credit, then Insurance reimbursement and CoPay's, then OCA \$\$.. Aspire - possible data upload issue reported for January; will continue monitor this month's data to determine if their burn rate for services is truly low, or provider was behind on the data submission. |
| MH0BN | Title XXI Children's Health Insurance Program – Behavior Health Network | | 954,590 | 558,085 | 58.5% | 66.7% | |
| MH0CN | * MH Care Coordination | | 507,089 | 380,559 | 75.0% | 66.7% | |
| MH0FH | * Community Forensic Multidisciplinary Teams for Hospital Diversion | | 652,000 | 331,491 | 50.8% | 66.7% | Reduced applicable diversions due to covid19. |
| MH0TB | Temporary Assistance for Needy Families | | 661,245 | 299,989 | 45.4% | 66.7% | Low Admissions & Services are being reimbursed by Medicaid for some families; Low admissions also a result of COVID-19 exposure concerns. ASPIRE: COVID decreased census at its residential locations and MMAs started to pay for some of the residential services which has not been done in the past. Providers should be able to identify additional TANF eligible clients if funding gets reallocated within |
| MHCA2 | ME MH Community Action Teams(CAT)-CARES ACT | NR | 500,000 | 0 | 0.0% | 0.0% | |
| MHCA8 | ME 211 Helpline Supports – CARES ACT | NR | 166,666 | 0 | 0.0% | 0.0% | |
| MHCAF | ME FACT Program Administration – CARES ACT | NR | 1,096,875 | 0 | 0.0% | 0.0% | |
| MHCAR | ME Short-Term Residential Treatment (SRT) – CARES ACT | NR | 434,861 | 0 | 0.0% | 0.0% | |
| MHCAS | ME Children's Care Coordination – CARES ACT- Direct Client Services | NR | 300,000 | 0 | 0.0% | 0.0% | |
| MHFMH | Forensic Transitional Beds | | 700,800 | 0 | 0.0% | 66.7% | |
| MHCAT | * Community Action Treatment Team | | 3,000,000 | 2,070,563 | 69.0% | 66.7% | |
| MHCOV | Emergency COVID-19 Grant | NR | 555,000 | 277,622 | 50.0% | 66.7% | IMPOWER hired marketing staff to further promote services. They are projecting to utilize 100% of the funding. January was largest spending month to-date. Monthly utilization continues to increase slightly. |
| MHEMP | ME MH Supported Employment Services | NR | 250,000 | 114,942 | 46.0% | 55.6% | Club House & Lag in admissions; Provider reported the need for data adjustments on this OCA, which will be submitted on this billing cycle. ..Aspire - low utilization due to sliding fees reported/applied for clients on Medicaid. |
| MHTLH | ME MH Telehealth Behavioral Health | | 388,020 | 0 | 0.0% | 0.0% | |
| MHMCT | * Mobile Crisis Teams | | 1,163,384 | 842,769 | 72.4% | 62.5% | |
| MHSCR | * Centralized Receiving Facilities | | 4,618,430 | 3,035,765 | 65.7% | 62.5% | |
| MHTRV | * Transition Vouchers Mental Health | | 189,009 | 152,906 | 80.9% | 62.5% | |
| | Mental Health Total | | \$48,063,527 | \$27,871,919 | 58.0% | 49.9% | |

Central Florida Cares Health System, Inc

OCA Expenditure Utilization Summary – Page 3 of 3

YTD For the month ended February 28, 2021



| | OCA Description | Non Rec | Sch of Funds (Amend 47) | Expenditures Thru FEB 28, | % Utilization | Target% | Notes - current month comments in red |
|------------------------------|--|---------|-------------------------|---------------------------|---------------|--------------|---|
| MS000 | * SA Services and Support | | 18,134,175 | 10,627,508 | 58.6% | 62.5% | |
| MS023 | HIV Services | | 666,360 | 469,129 | 70.4% | 62.5% | |
| MS025 | Prevention Services | | 2,665,440 | 1,456,761 | 54.7% | 62.5% | |
| MS0PP | Prevention Partnership Grant | | 571,106 | 377,745 | 66.1% | 62.5% | |
| MSSOH | ME State Opioid Response Disc Grant - Hospital Bridge | NR | 547,718 | 201,086 | 36.7% | 55.6% | COVID-19 restrictions have prevented staff from accessing the hospitals.... Aspire - decrease in services for February, but utilization is just below the target (64%); no concerns. |
| MSSGP | ME ST Opioid Disc Grant GPRA | NR | 298,118 | 21,665 | 7.3% | 55.6% | New OCA added in September, providers still submitting cost reimbursement forms to spend this funding; some SOR providers have not submitted cost reimbursement forms. May get clearance to re-allocate funds to general SOR services. |
| MSSG3 | ME ST Opioid Disc Grant GPRA YR3 | NR | 47,230 | 0 | 0.0% | 42.9% | |
| MSSOW | ME State Opioid Response Disc Grant-Child Welfare | NR | 547,718 | 339,365 | 62.0% | 60.0% | |
| MSCSO | ME SA Seminole County SHRF Opioid ARC Partnership | NR | 400,000 | 247,427 | 61.9% | 44.4% | |
| MSSP2 | ME State Opioid Response Disc Grant SVCS-Prevent - Year 2 | NR | 188,740 | 188,740 | 100.0% | 100.0% | |
| MSSP3 | ME State Opioid Response Disc Grant SVCS-Prevent - Year 3 | NR | 301,681 | 95,920 | 31.8% | 50.0% | |
| MSSM2 | ME State Opioid Response SVCS-MAT YR2 | NR | 3,569,255 | 2,060,410 | 57.7% | 93.3% | Transition House is lagging behind on services. Reached out to Provider to determine if this is a data entry issue and notified that this is corrected by the next billing cycle. Provider has been apprised of possible funding reallocation if spending rate does not increase to where it should be. |
| MSSM3 | ME State Opioid Response SVCS-MAT YR3 | NR | 2,530,513 | 674,371 | 26.6% | 42.9% | Aspire's low MSSM3 utilization is due to an adjustment in their data, to reclassify their MSSM2 units. Provider has been notified today that this must be corrected by next billing cycle. |
| MS081 | * Projects Expansion of Substance Abuse Services for Pregnant Women and their Families | | 1,883,426 | 906,200 | 48.1% | 63.6% | Aspire & STEPS lag in data turnaround. Will pick up pace over the FY ASPIRE: A majority of PPW services are generally earned in residential and MAT. Residential census has been low due to COVID - many have not wanted to enter a communal residential setting especially while pregnant during the pandemic and some clients have MMAs that are paying for residential services. |
| MS091 | * Family Intensive Treatment | | 1,062,184 | 483,694 | 45.5% | 62.5% | |
| MS917 | ME SA Specialized Treatment Education & Prevention Services - Women's Res Treatment | NR | 250,000 | 145,599 | 58.2% | 62.5% | |
| MS0CN | * Care Coordination | | 217,324 | 144,269 | 66.4% | 62.5% | |
| MS0TB | Temporary Assistance for Needy Families | | 660,359 | 409,601 | 62.0% | 62.5% | |
| MSCBS | * Community Based Services | | 2,039,181 | 1,139,249 | 55.9% | 62.5% | |
| MSRC2 | ME State Opioid Response Disc Grant SCVS Rec Comm Org Year 2 | | 25,000 | 3,089 | 12.4% | 62.5% | This OCA was recently amended in RASE's contract. |
| MS0CN | ME State Opioid Response Disc Grant SCVS Rec Comm Org Year 3 | | 237,574 | 0 | 0.0% | 42.9% | |
| MSCAF | ME SA Family Intensive Treatment (FIT) - CARES ACT | | 100,000 | 0 | 0.0% | 0.0% | |
| MSCAS | ME NAS/SEN Care Coordination - CARES ACT - Providers | | 300,000 | 0 | 0.0% | 0.0% | |
| MSTRV | * Transition Vouchers Substance Abuse | | 122,734 | 61,450 | 50.1% | 62.5% | |
| Substance Abuse Total | | | \$37,365,836 | \$20,053,277 | 53.7% | 55.8% | |
| Provider Total | | | \$85,429,363 | \$47,925,195 | 56.1% | 52.5% | |
| TOTAL | | | \$88,565,839 | \$49,439,002 | 55.8% | 52.8% | |

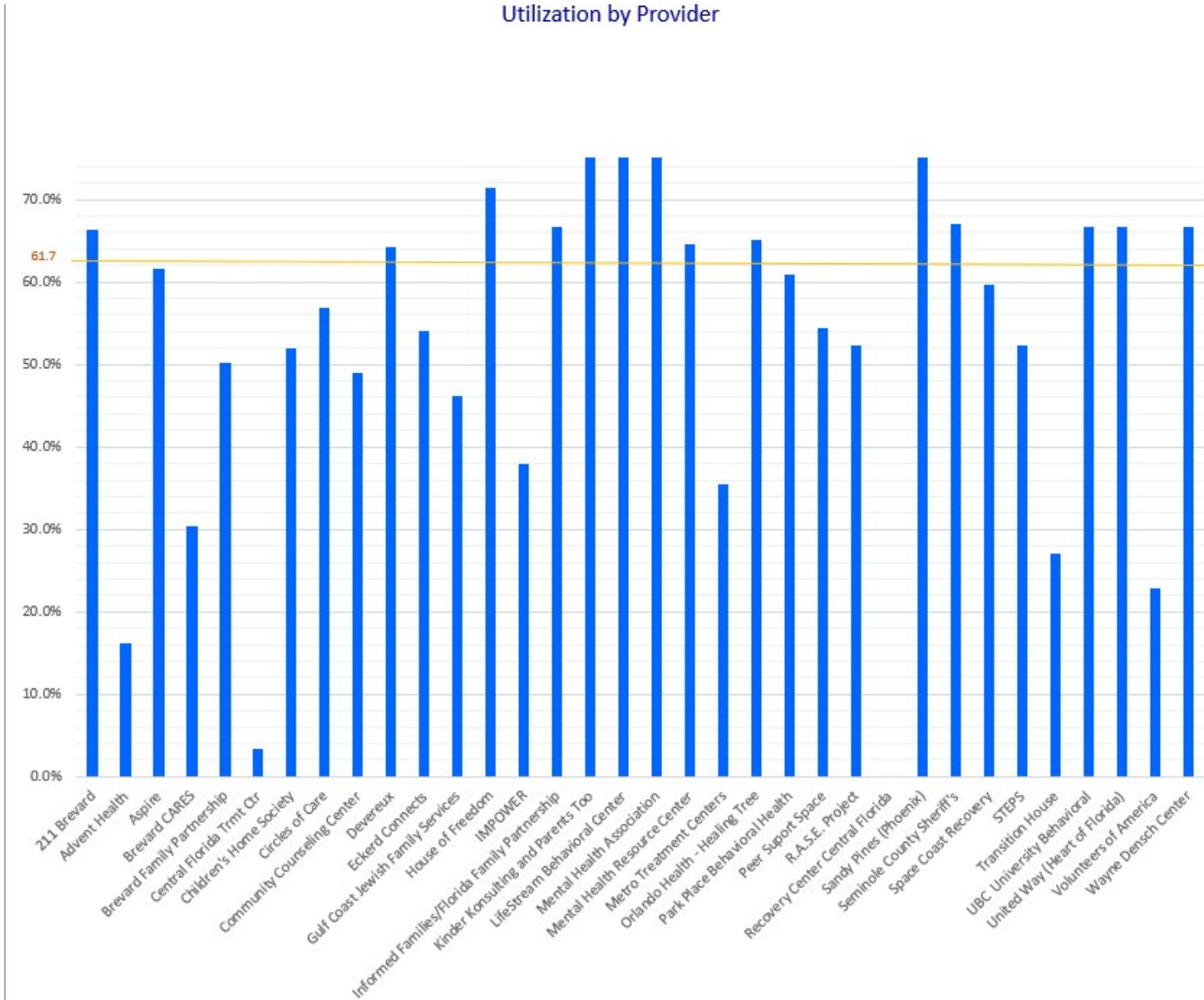
Central Florida Cares Health System, Inc

Utilization Rate by Provider

YTD For the month ended February 28, 2021



Utilization by Provider



Central Florida Cares Health System, Inc

Provider Expenditures

YTD for the month ended February 28, 2021



| Provider | Budget (Pending Final Amendment) | Expenditures | Utilization | Target | Over/ (Under) \$ | Over/ (Under) % |
|--|----------------------------------|---------------|-------------|--------|------------------|-----------------|
| 211 Brevard | 220,609 | 146,213.42 | 66.3% | 60.1% | 13,613 | 10.27% |
| Advent Health | 77,500 | 12,500.00 | 16.1% | 35.0% | (14,625) | -53.92% |
| Aspire | 41,030,566 | 25,247,420.33 | 61.5% | 60.1% | 585,383 | 2.37% |
| Brevard CARES | 527,481 | 160,637.99 | 30.5% | 60.1% | (156,412) | -49.33% |
| Brevard Family Partnership | 60,000 | 30,100.75 | 50.2% | 60.1% | (5,963) | -16.54% |
| Central Florida Trmt Ctr | 80,000 | 2,696 | 3.4% | 15.0% | (9,304) | 0.00% |
| Children's Home Society | 2,567,770 | 1,335,725.07 | 52.0% | 60.1% | (207,671) | -13.46% |
| Circles of Care | 14,625,232 | 8,319,608.26 | 56.9% | 60.1% | (471,107) | -5.36% |
| Community Counseling Center | 271,178 | 132,917.63 | 49.0% | 60.1% | (30,078) | -18.45% |
| Devereux | 1,937,844 | 1,245,173.94 | 64.3% | 60.1% | 80,404 | 6.90% |
| Eckerd Connects | 2,263,974 | 1,222,371.86 | 54.0% | 60.1% | (138,424) | -10.17% |
| Gulf Coast Jewish Family Services | 186,220 | 86,138 | 46.3% | 60.1% | (25,792) | -23.04% |
| House of Freedom | 399,894 | 285,773 | 71.5% | 60.1% | 45,411 | 18.89% |
| IMPOWER | 1,722,923 | 652,298 | 37.9% | 60.1% | (383,290) | -37.01% |
| Informed Families/Florida Family Partnership | 150,000 | 100,000 | 66.7% | 60.1% | 9,840 | 10.91% |
| Kinder Konsulting and Parents Too | 3,015 | 3,015 | 100.0% | 100.0% | 0 | 0.00% |
| LifeStream Behavioral Center | 396,351 | 312,355 | 78.8% | 60.1% | 74,122 | 31.11% |
| Mental Health Association | 21,562 | 21,562 | 100.0% | 100.0% | 0 | 0.00% |
| Mental Health Resource Center | 2,422,061 | 1,563,443 | 64.6% | 60.1% | 107,627 | 7.39% |
| Metro Treatment Centers | 392,535 | 139,285 | 35.5% | 60.1% | (96,654) | -40.97% |
| Orlando Health - Healing Tree | 96,510 | 62,776 | 65.0% | 60.1% | 4,768 | 8.22% |
| Park Place Behavioral Health | 6,159,058 | 3,749,483 | 60.9% | 60.1% | 47,489 | 1.28% |
| Peer Suport Space | 100,000 | 54,359 | 54.4% | 60.1% | (5,748) | 0.00% |
| R.A.S.E. Project | 344,348 | 180,238 | 52.3% | 60.1% | (26,737) | -12.92% |
| Recovery Center Central Florida | 237,574 | 0 | 0.0% | 15.0% | (35,636) | 0.00% |
| Sandy Pines (Phoenix) | 5,856 | 5,856 | 100.0% | 60.1% | 2,336 | 66.37% |
| Seminole County Sheriffs | 400,000 | 268,437.96 | 67.1% | 60.1% | 28,012 | 11.65% |
| Space Coast Recovery | 587,741 | 351,174 | 59.7% | 60.1% | (2,097) | -0.59% |
| STEPS | 2,949,097 | 1,541,821 | 52.3% | 60.1% | (230,777) | -13.02% |
| Transition House | 512,418 | 138,440 | 27.0% | 60.1% | (169,557) | -55.05% |
| UBC University Behavioral | 213,235 | 142,157 | 66.7% | 60.1% | 13,989 | 10.91% |
| United Way (Heart of Florida) | 164,775 | 109,850 | 66.7% | 60.1% | 10,809 | 10.91% |
| Volunteers of America | 156,215 | 35,618 | 22.8% | 20.9% | 3,002 | 0.00% |
| Wayne Densch Center | 398,021 | 265,750 | 66.8% | 60.1% | 26,514 | 11.08% |
| | | | 58.7% | 61.7% | (956,554) | -4.92% |

Central Florida Cares Health System, Inc.

2021- 2023 Strategic Plan



Objectives and key results



| Objectives | Key Results |
|---|---|
| Financial flexibility | Revenues coming from DCF sources increased from ___ in 2021 to ___ in 2023. |
| Stronger provider network | Increased provider training, gaps and collaboration activities from ___ in 2021 to ___ in 2023. |
| CFCHS as community leader | NPS score when CFCHS is evaluated by providers, stakeholder, and funders increased from ___ in 2021 to ___ in 2023. |
| Streamlined operations | Automated CFCHS operations increased from ___ in 2021 to ___ in 2023. |
| Behavioral health understanding and support | Increased ME media products from \$___ in 2021 to \$___ in 2023. |

Objectives/Key Results

1. **Financial flexibility:** ~~Revenues coming from non-DCF sources increased from ___ in 2021 to ___ in 2023.~~

~~**March 10, 2021 the Executive Committee voted for CFCHS to identify 2-3 priorities. This objective was discussed at length. CFCHS collaborates with providers and community stakeholders to apply for federal and state funding. The barrier with this objective as written is that CFCHS has no control over the awarding process. Therefore, with board agreement the objective has been re-worded to:~~

Apply for state and federal funding from _1_ in 2021 to _4_ in 2023.

2. **Stronger provider network:** Increased provider training, gaps and collaboration activities from _2_ in 2021 to _6_ in 2023.

- ~~3. **CFCHS as community leader:** NPS score when CFCHS is evaluated by providers, stakeholder, and funders increased from ___ in 2021 to ___ in 2023.~~

~~**March 10, 2021 the Executive Committee voted for CFCHS to identify 2-3 priorities. This objective was not prioritized, however, CFCHS will explore. The increase funding measure was incorporated into objective #1.~~

4. **Streamlined operations:** Automated CFCHS operations increased from _1_ in 2021 to _3_ in 2023.

~~**COVID-19 naturally forced automation and remote work. CFCHS will identify additional automation opportunity for this objective.~~

5. **Behavioral health understanding and support:** Increase ME media products from _2_ in 2021 to _4_ in 2023.