

Board of Directors' Agenda
Thursday, October 15, 2026
3:00 PM – 5:00 PM
Board Room



I.	Welcome/Introductions	Ian Golden	3 minutes
II.	Consent Agenda • August 20, 2026 Minutes • Ad-Hoc RFP Audit Finance Comm. Minutes	Board	5 minutes
III.	Financial Report • August Financials	Amber Carroll Dan Nye	15 minutes
IV.	Board Trainings • Sunshine Laws Video • Getting the Board on Board with Compliance Video • Board Satisfaction Survey • Complete Code of Ethics, Conflict of Interest, Video Attestation, and Confidentiality Agreement	Board	45 minutes
V.	Organizational Updates • Audit	Maria Bledsoe	15 minutes
VI.	Provider Showcase Presentations • Advent Health • Eckerd Connects	Tia Llewellyn Leigh McElroy/Raina Walker	30 minutes
VII.	Advisory Planning Council	Whitney Hughson	5 minutes
VIII.	Other/Public Input	Group	3 minutes/person
IX.	Adjourn - Next Board of Directors' Meeting • Thursday, December 10, 2026, 3:00-5:00 pm	Group	1 minute

Board of Directors' Meeting Minutes
Thursday, August 20, 2026
Central Florida Cares
Board Room



ATTENDANCE

Central Florida Cares Health System Board of Directors

Debbie Owens, Vice President, Seminole Prevention Coalition (acting as President)
Ashley Carraro, Family Partnerships of Central Florida
Amber Carroll, Brevard Homeless Coalition
Luis Delgado, Advocate
Alex Greenberg, Orange County Sheriff's Office
Garrett Griffin, Park Place Behavioral Health Care
Babette Hankey, Aspire Health Partners
Katria Haynes Jenkins, Children's Home Society
Steve Lord, Circles of Care
James Mangan, UCF Police Department
Celestia McCloud, Osceola County Government (Via Zoom)
Freddy Morello, NAMI of Central Florida
Justin Saenz, Pinnacle Financial Partners
Donna Walsh, FL Dept. of Health, Orange County

Central Florida Cares Health System, Inc. Staff

Maria Bledsoe, Chief Executive Officer
Trinity Schwab, Chief Operating Officer
Daniel Nye, Chief Financial Officer
Mike Lupton, Chief Information Officer
Nikaury Munoz, Chief Integration Officer
Geovanna Gonzalez, Chief Quality Officer
Karla Pease, Executive Assistant (Via Zoom)

Guests

Libby Donaghue, 211 Brevard (Via Zoom)
Nidia Medina, Hispanic Family Counseling
Shannon Robinson, Aspire Health Partners

Meeting Called to Order

Central Florida Cares Health System, Inc. (CFCHS) Board of Directors' meeting was held on Thursday, August 20, at 3:00 p.m. at 707 Mendham Blvd., Suite 201, Orlando, FL 32825. The Vice President, acting as President, called the meeting to order at 3:03 p.m.

Consent Agenda

Amber Carroll made a motion to approve the consent agenda as presented, Steve Lord seconded; the motion passed.

Financial Report

The CFO presented the June Preliminary financial report. In the Statement of Financial Position, Cash in the bank was \$9,190,574 at the end of June. Accounts Receivable were \$12,709,499, primarily from DCF. Under liabilities, Accounts Payable is \$8M. Carry forward is \$9,606,352 before the final June invoice.

Preliminary Statement of Revenues and Expenses for June has \$3,802,646 in Revenues. In the Expenses, Personnel increase in June with end of the year accruals and Merits. Dues and Subscriptions increased with FAME's dues expensed in June. Insurance was also paid on a prepaid basis in June. Cyber insurance went down this year.

OCA's – ME Admin expenses utilization ending June 30, 2026, are at 99.6% versus a target of 100%. Mental Health Services utilization is at 95.3% with a target of 100% and Substance Use utilization is at 95% versus a target of 100%. Aggregately, all total for the network is 95.3% versus a target of 100%. With the final June closeout, the actual numbers should align at higher percentages.

Page 7 shows OCA's that are at less than target and were explained. Page 8 shows Amendments 1-5 with the current budget of \$122M and the last page shows the admin rate at 2.91%.

A motion to approve the June preliminary financial report was made by Amber Carroll; Freddy Morello seconded; the motion passed.

Conflict of Interest Disclosures (for Directors not Present at April or June Board Meetings)

The list of agencies that have contract renewals/extensions as of June 2026 was read by the Chief Executive Officer and Steve Lord and Amber Carroll declared no conflicts of interest with any of the agencies spoken.

Babette Hankey made a motion to accept the conflict-of-interest disclosures; Freddy Morello seconded. The Acting President then followed up with this language for agency declaration: for the Board of Directors to include "is there any public comment, any discussion, hearing none, all those in favor of accepting the conflict state by saying aye, all opposed indicate by saying nay, is anyone abstaining, hearing none, the conflict of interests are hereby accepted by at least two-thirds of Board of Directors present and in fact, is 100% of the Board of Directors present."

Organizational Updates from the Chief Executive Officer

- The Financial Analyst position at Central Florida Cares remains open, and recruitment efforts continue.
- A Request for Proposals (RFP) was issued to procure auditing services from a new audit firm. An Ad Hoc Finance Committee has been appointed to review and evaluate submitted proposals.
- Required Board training will be conducted during the October Board Meeting, including; Conflict of Interest Disclosures, Board Member Survey Completion, Sunshine Law Training, and Board Roles and Responsibilities Training Video.

- The Florida Department of Children and Families (DCF) is conducting monitoring activities of the Managing Entities during the first quarter of the current fiscal year. This review is separate from the recent CSU monitoring process that was completed.
- Central Florida Cares received a public records request seeking 24 months of organizational documents. Legal counsel has been notified and is assisting with the response process.
- The CEO will be establishing standing legislative meetings in Tallahassee to strengthen communication and engagement with state policymakers.
- The CEO provided an update regarding the next steps associated with the Ernst & Young audit, including ongoing review and follow-up activities.

Provider Showcase Presentations

Libby Donaghue, 211 Brevard, spoke of the services at 211 Brevard and Nadia Medina spoke of her services at Hispanic Family Counseling.

Advisory Planning Council – Whitney Hughson was not in attendance.

Other/Public Input – None

Next Board Meeting

The next Board of Directors' Meeting will be Thursday, October 15, 2026, at 3 pm.

Luis Delgado made a motion to adjourn, Justin Saenz seconded; motion passed.

The meeting was adjourned at 4:00 p.m.

Ian Golden
President

Karla K. Pease
Recording Secretary

CENTRAL FLORIDA CARES HEALTH SYSTEM

Financial Report

August 2026 Financials (Unaudited)

Central Florida Cares Health System, Inc
Statement of Financial Position
For the prior three months ended 08/31/26 (Unaudited)



	6/30/2026	7/31/2026	8/31/2026
Assets			
Current Assets			
Cash in Bank	9,190,574	28,966,688	16,025,369
Accounts Receivable	12,709,499	16,971,933	17,605,673
Prepaid Insurance	6,487	5,475	5,475
Prepaid Expenses	139,100	139,100	139,100
Deposits	26,375	26,375	26,375
Total Current Assets	22,072,036	46,109,570	33,801,991
Long-term Assets			
Computer Equipment	13,336	13,336	13,336
Software	1,745,992	1,745,992	1,745,992
Accum Depreciation	(1,656,511)	(1,656,511)	(1,656,511)
Total Long-term Assets	102,817	102,817	102,817
Total Assets	22,174,852	46,212,387	33,904,808
Liabilities			
Short-term Liabilities			
Accounts Payable	8,004,781	8,954,798	11,154,450
Accrued Expenses	83,650	83,650	83,650
Wages Payable	232,889	188,422	188,422
Federal Payroll Taxes Payable	10,338	10,338	10,338
403(b) Payable	65,846	2,028	2,028
Deductions Payable	-	16,030	16,030
Deferred Revenue	2,435,894	62,529	62,529
CarryForward Funds	9,606,352	12,278,612	12,271,612
Interest & Other Payable to DCF	817,654	947,193	947,193
Advance Due to DCF CY	-	22,684,634	8,153,461
Total Short-term Liabilities	21,257,405	45,228,234	32,889,713
Total Liabilities	21,257,424	45,228,254	32,889,733
Net Assets			
Unrestricted Net Assets:			
Prior Year Excess Revenues (Expenses)	813,789	813,789	813,789
Curr Year Excess Revenues (Expenses)	103,640	170,344	201,286
Total Unrestricted Net Assets	917,429	984,133	1,015,075
Total Liabilities and Net Assets	22,174,852	46,212,387	33,904,808

Central Florida Cares Health System, Inc
Statement of Revenues and Expenses
For the prior three months ended 08/31/26 (Unaudited)



Central Florida Cares Health System, Inc.
Unaudited
08/31/26 Preliminary (unaudited)

	Jun-26	FY 25/26 YTD	GHME2	Grants	Jul-26	Aug-26	FY 26/27 YTD	GHME2	Grants
Program Services Revenue:									
DCF	3,523,054	125,284,890	125,284,890	-	9,208,677	10,324,414	19,531,091	19,531,091	-
Other	-	408	408	-	-	-	-	-	-
Grants Local & SAMHSA	-	86,714	-	86,714	-	-	-	-	-
Orange Cty Grant	40,938	355,810	-	355,810	40,938	82,785	123,702	-	123,702
Osceola Cty Grant	12,500	112,500	-	112,500	12,500	12,500	25,000	-	25,000
Grants BWI Regional	-	22,500	-	22,500	-	-	-	-	-
Grants KY BWI	228,168	1,275,908	-	1,275,908	471,875	85,339	557,214	-	557,214
Total Operating Revenue	3,802,648	127,098,526	125,285,098	1,833,430	9,731,988	10,505,018	20,237,006	19,531,091	705,915
Expenditures:									
Program Services Expenses	1,430,469	121,770,933	121,733,684	37,249	8,954,798	10,074,793	19,029,591	19,029,591	-
Grants Program Services Exp	268,125	1,240,875	-	1,240,875	332,381	143,661	476,043	-	476,043
Grants Admin Exp	12,834	75,309	-	75,309	6,000	6,000	12,000	6,000	6,000
Personnel Expenses	375,479	2,329,588	2,288,386	41,182	178,447	165,013	341,461	322,711	18,750
403(b) Fees	1,884	4,674	4,674	-	-	-	-	-	-
Accounting Fees	2,363	60,389	60,389	-	-	-	-	-	-
Conferences	153	29,870	29,870	-	-	542	542	542	-
DCF Unallowables	-	-	-	-	-	-	-	-	-
Dues & Subscriptions	51,211	65,991	65,886	125	240	95	335	335	-
Insurance	44,919	73,386	72,763	623	9,448	-	9,448	9,448	-
Legal Fees	820	20,473	15,008	5,465	-	-	-	-	-
Meetings	185	2,724	2,724	-	-	-	-	-	-
Needs Assessment/Benchmarking	-	27,250	27,250	-	-	-	-	-	-
Office Equipment	(19)	6,941	6,941	-	-	-	-	-	-
Office Furn & Fixture	-	-	-	-	-	-	-	-	-
Outreach and Awareness	3,578	198,025	21,443	176,582	4,995	1,939	6,935	1,939	4,995
Payroll Processing Fees	880	13,215	13,215	-	1,645	2,848	4,493	4,493	-
Printing & Publications	-	506	506	-	-	-	-	-	-
Professional Services Other	5,725	218,983	69,153	149,810	-	-	-	-	-
Recruiting and Screening	-	217	217	-	-	43	43	43	-
Rent-Building	19,845	259,202	259,202	-	20,837	20,837	41,675	41,675	-
Rent-Equipment	-	5,308	5,308	-	356	356	713	713	-
Software Development	-	146,568	146,568	-	-	-	-	-	-
Software Expense	55,693	416,537	416,537	-	51,534	55,814	107,348	107,348	-
Supplies & Postage	251	10,273	7,703	2,570	28	396	424	424	-
Telephone, Internet & Conf	1,717	17,691	17,691	-	2,934	1,737	4,671	4,671	-
Total Expenditures	2,274,113	128,994,886	125,285,098	1,729,791	9,561,844	10,474,078	20,035,720	19,529,932	505,788
Operating Revenue over Expenditures	1,528,533	103,640	0	103,639	170,344	30,942	201,286	1,158	200,127
Other Revenue and Expenses:									
Contribution Revenue	-	-	-	-	-	-	-	-	-
Contribution Expense	-	-	-	-	-	-	-	-	-
Net Other Revenue (Expense)	-	-	-	-	-	-	-	-	-
Net Revenue over Expenditures	1,528,533	103,640	0	103,639	170,344	30,942	201,286	1,158	200,127

Central Florida Cares Health System, Inc
OCA Expenditure Utilization Summary – Page 1 of 3
YTD for the month ended 08/31/26



Aug 31, 2026 YTD - OCA UTILIZATION SUMMARY							
	OCA Description	NR	Sch of Funds (Amend 7)	Expenditures Thru Aug 31, 2026	% Utilization	Target%	Notes - current month Low Utilization in Red
MHS00	ME Administrative Cost		2,643,148	447,489	16.9%	16.7%	
MHCCD	ME Care Coordination		300,000	-	0.0%	16.7%	
MHCM3	ME Care Coordination MHBG Supplemental 2		-	-	0.0%	0.0%	
MHSM2	ME Operational MHBG Supplemental 2		-	-	0.0%	0.0%	
MHSS2	ME Operational SAPT Supplemental 2		-	-	0.0%	0.0%	
MHSOS	ME Opioid Trust Fund Administration		197,015	-	0.0%	12.5%	
MSSA5	ME State Opioid Response Disc Grant Admin - Year 5		-	-	0.0%	0.0%	
MSAN6	ME State Opioid Response Grant Admin - Year 6 NCE		-	-	0.0%	0.0%	
MSSA7	ME State Opioid Response Disc Grant SVCS-Prevention - Year 7 Federal Budget Period: 7/1/25-9/29/25		-	-	0.0%	0.0%	
MSSA8	ME State Opioid Response Disc Grant SVCS-Prevention - Year 8 Federal Budget Period: 09/30/2025-06/30/26		66,877	47,497	71.0%	66.7%	
MSTTA	ME SA Surplus Block Grant Technical Assistance Fed Budget Period 07/01/26 - 09/29/26		140,581	-	0.0%	33.3%	
	ME Total		3,347,621	494,986	14.8%	18.9%	

Central Florida Cares Health System, Inc
OCA Expenditure Utilization Summary – Page 2 of 3
YTD for the month ended 08/31/26



Aug 31, 2026 YTD - OCA UTILIZATION SUMMARY

	OCA Description	NR	Sch of Funds (Amend 7)	Expenditures Thru Aug 31, 2026	% Utilization	Target%	Notes - current month Low Utilization in Red
MH000	ME Mental Health Services & Support		32,772,614	5,527,964	16.9%	16.7%	
MH026	ME Early Intervention Services-Psychotic Disorder		750,000	125,000	16.7%	16.7%	
MHCBS	ME MH BSCA 988 Suicide and Crisis Lifeline (started 11/1/24)		183,217	44,406	24.2%	16.7%	
MHFMH	ME MH Forensic Transitional Beds		700,800	61,402	8.8%	16.7%	
MHSFP	ME MH State Funded Federal Excluded Services		232,654	38,776	16.7%	16.7%	
MH983	ME MH 988 State and Territory Improvement Grant-Year 3 (Started 10/20/25) Federal Budget Period: 09/30/25-06/30/26		299,227	199,484	66.7%	66.7%	
MHASP	Aspire Health Partners Veterans National Guard MH Services		750,000	125,000	16.7%	16.7%	
MH043	Aspire Seminole CCBHC Model		250,000	-	0.0%	0.0%	
MH052	Circles of Care CCBHC Model		250,000	-	0.0%	0.0%	
MH116	ME MH Lifetime Counseling CTR Behavioral Health		400,000	200,000	50.0%	50.0%	
MH071	ME MH Purchase of Residential Treatment Services for Emotionally Disturbed Children and Youth		390,184	83,978	21.5%	16.7%	
MH072	ME MH Community Forensic Beds		524,474	81,712	15.6%	16.7%	
MH076	ME MH Indigent Psychiatric Medication Program		69,078	3,904	5.7%	16.7%	
MH0BN	ME MH BNET (Behavioral Health Network)		1,060,788	148,507	14.0%	16.7%	
MH0CN	ME MH Care Coordination Direct Client Services		1,588,956	261,944	16.5%	16.7%	
MH0FH	ME Community Forensic Multidisciplinary Teams		652,000	108,667	16.7%	16.7%	
MH0FT	ME FACT Medicaid Ineligible		2,562,663	424,258	16.6%	16.7%	
MH0PG	ME MH PATH Grant		571,152	91,135	16.0%	16.7%	
MH0TB	ME MH Temporary Assistance for Needy Families (TANF)		661,246	152,150	23.0%	16.7%	
MH211	ME Expanding 211 Call Vol & Coordination Initiative		576,789	90,278	15.7%	16.7%	
MH26B	ME BSCA Early Intervention Services-Psychotic Disorders		24,725	4,121	16.7%	16.7%	
MHCAT	ME MH Community Action Treatment (CAT) Teams		4,500,000	779,365	17.3%	16.7%	
MHDRF	ME Disability Rights Florida Mental Health		100,800	10,090	10.0%	16.7%	
MHEMP	ME MH Supported Employment Services		300,000	50,000	16.7%	16.7%	
MHMCT	ME MH Mobile Crisis Teams		4,379,883	559,756	12.8%	16.7%	
MHMDT	MH ME Other Multidisciplinary Team		2,803,710	349,865	12.5%	16.7%	
MHOCB	ME MH Crisis Beds		1,642,519	273,753	16.7%	16.7%	
MHSCL	ME MH 988 Suicide and Crisis Hotline		2,695,720	295,896	11.0%	16.7%	
MHSCR	ME Centralized Receiving Systems		9,047,285	1,350,715	14.9%	16.7%	
MHTRV	ME Transitions Vouchers Mental Health		205,590	21,247	10.3%	16.7%	
	Mental Health Total		70,946,074	11,463,372	16.2%	17.9%	

Central Florida Cares Health System, Inc
OCA Expenditure Utilization Summary – Page 3 of 3
YTD for the month ended 08/31/26



Aug 31, 2026 YTD - OCA UTILIZATION SUMMARY							
	OCA Description	NR	Sch of Funds (Amend 7)	Expenditures Thru Aug 31, 2026	% Utilization	Target%	Notes - current month Low Utilization in Red
MS000	ME Substance Abuse Services and Support		18,037,393	2,800,007	15.5%	16.7%	
MS023	ME SA HIV Services		705,092	108,582	15.4%	16.7%	
MS025	ME SA Prevention Services		2,820,366	617,465	21.9%	16.7%	
MS0PP	ME SA Prevention Partnership Program		450,000	75,000	16.7%	16.7%	
MSRC8	ME State Opioid Response Disc - Rec Comm Org - Year 8 Federal Budget Period: 07/01/26 - 09/29/26		193,241	122,310	63.3%	66.7%	
MSSM8	ME State Opioid Response SVCS-MAT - Year 8 Federal Budget Period: 07/01/26 - 09/29/26		2,716,094	1,057,301	38.9%	66.7%	
MSSP8	ME State Opioid Response Disc Grant SVCS-Prevention - Year 8 Federal Budget Period: 07/01/26 - 09/29/26		169,750	99,043	58.3%	66.7%	
MS917	ME Specialized Treatment, Education & Prevention SvcsWomen's Residential Treatment		500,000	83,333	16.7%	16.7%	
MSCS0	ME SA Seminole County Sheriff Opioid ARC Partnership		500,000	83,333	16.7%	16.7%	
MS081	ME Expanded SA Services for Pregnant Women, Mothers and Their Families		1,883,426	376,312	20.0%	16.7%	
MS091	ME SA Family Intensive Treatment (FIT)		1,062,184	177,031	16.7%	16.7%	
MS0CN	ME SA Care Coordination Direct Client Services		617,324	38,903	6.3%	16.7%	
MS0TB	ME SA Temporary Assistance for Needy Families (TANF)		660,360	134,132	20.3%	16.7%	
MSCBS	ME SA Community Based Services		2,039,182	318,466	15.6%	16.7%	
MSOCB	ME Substance Abuse Crisis Beds		985,511	164,252	16.7%	16.7%	
MSOCR	ME Opioid TF Coord Opioid Recovery Care		988,750	374,126	38.6%	16.7%	
MSOHB	ME Opioid TF Hospital Bridge Programs		538,634	107,878	20.0%	16.7%	
MSOPR	ME Opioid TF Peer Supports and Recovery Comm Org		1,110,932	208,423	18.8%	16.7%	
MSORH	ME Opioid TF Recovery Housing		-				
MSOTR	ME Opioid TF Treatment and Recovery		3,323,018	502,856	15.1%	16.7%	
MSSCL	ME SA 988 Suicide & Crisis Lifeline Sustainment		593,235	98,872	16.7%	16.7%	
MSTRV	ME Transitions Vouchers Substance Abuse		133,500	11,593	8.7%	16.7%	
Substance Abuse Total			\$40,007,992	\$7,559,219	18.9%	18.4%	
Provider Total			\$110,954,066	\$19,022,591	17.1%	18.2%	
TOTAL			\$114,301,688	\$19,517,577	17.1%	18.2%	

Highlighted in red if < 75% of Target percentage

Central Florida Cares Health System, Inc
History of ME Funding Amendments
GHME2 and GHME1



DCF Amendments - FY26-27				
Amendment Number	Signed	Effective	Purpose	Budget
74	6/19/2025	5/22/2025	GHME1 Funding Changes for FY24-25	\$130,360,969
	6/26/2025	7/1/2025	GHME2 FY2025-26	\$103,574,971
1	8/13/2025	7/25/2025	GHME2 Funding Changes FY25-26	\$112,543,309
2	9/12/2025	8/26/2025	GHME2 Funding Changes FY25-26	\$113,697,049
3	10/20/2025	10/20/2025	GHME2 Funding Changes FY25-26	\$121,811,200
4	2/11/2026	2/11/2026	GHME2 Contract Language Changes	\$121,811,200
5	3/26/2026	3/26/2026	GHME2 Funding Changes FY25-26	\$122,226,425
6	6/17/2026	6/17/2026	GHME2 Contract Language Changes	\$122,226,425
7	7/28/2026	7/28/2026	GHME2 Contract Language Changes	\$112,729,680
8	9/2/2026	9/2/2026	GHME2 Funding Changes FY2026-27	\$114,301,687

DCF Contract History - per year as of GHME2 Amendment 8

Central Florida Cares Health System, Inc

History of ME Funding (Network & Admin Allocation)

